



The Coming Storm

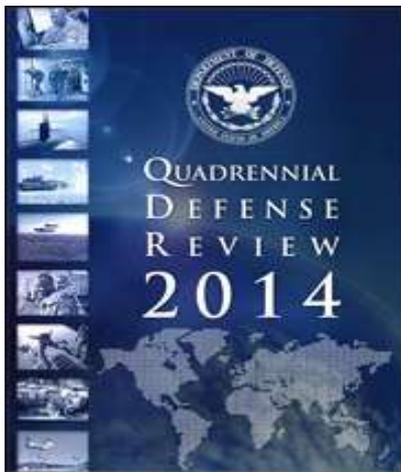
A New Covenant for Roles & Missions



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Genesis



“This is a time for reality. This is a budget that recognizes the reality of the magnitude of our fiscal challenges, the dangerous world we live in, and the American military’s unique and indispensable role in the security of this country and in today’s volatile world. There are difficult decisions ahead.”

SecDef Chuck Hagel



The Coming Storm



- **More challenges**
 - WMD, Cyber, Jihadists, synthetic bio
 - Rising Power in Asia
- **Broadening missions**
 - Pivot to Asia, Transnational challenges, hybrid threats, HA/DR
- **Fewer resources:**
 - Higher personnel costs
 - Excessive infrastructure/ too much “Tail” for “Teeth”
 - Costs to reset the force after a 12 year war
 - Higher unit costs for modernization (few and exquisite)
- **Smaller/Older/Weaker/Poorer Allies**
- **Ebbing domestic support**



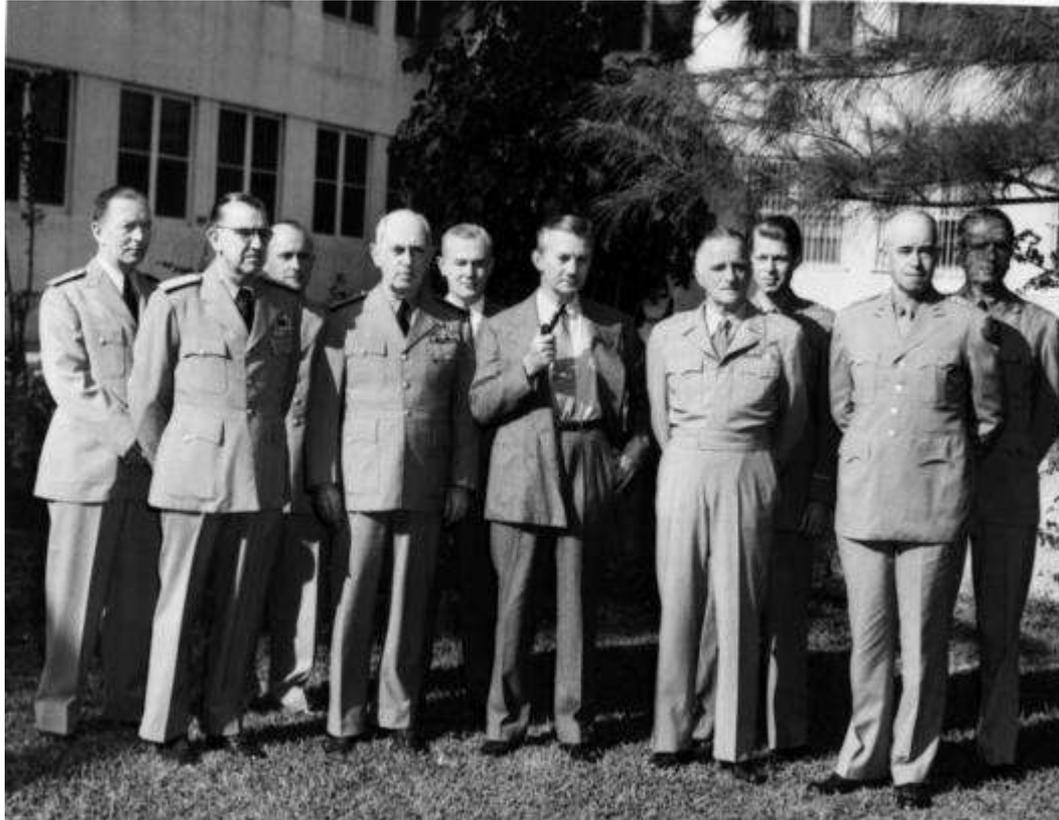
Storm Warning

*“There is a storm coming,
it can not be stopped ---but
it can be survived.”*





The Old Covenant:



Key West 1947



A New Covenant: Key West II



- **Army: Decisive Landpower**
 - Less forward presence/engagement
 - Focus on Warfighting
- **Navy: Strategic Deterrent Force**
 - But no cyber or space
- **USMC: Initial Crisis Response**
 - No tanks and no Corps level Headquarters
 - Fixed Wing Aviation
- **Air Force: Stress New Capabilities**
 - Less TACAIR
 - Space
 - More Unmanned Systems and ISR



A New Covenant ... (cont.)

- **Special Operations Forces:**
 - Cap Growth at 65K
 - Scrap SOF Global Network and separate Service-like activity
 - Ensure enablers/mobility shortfalls covered
- **Guard/Reserve**
 - Greater specialization, BCTs and Stability Brigades
 - Higher readiness
- **Homeland Security**
 - Divest NORTHCOM or merge with SOUTHCOM
- **Cyber Warfare:** rationalize Cyber Force as 6th Service or Joint Command?
- **Curbing the Fourth Estate**



Summary



- The Storm is coming to a theater near you
- Current covenant is antiquated, too much redundancy and “tail”
- Roles and Missions is a useful lens, but not a panacea
 - May lead to leaner but less resilient force
- R&M focus generates necessary resources for reallocation to meet new tasks/missions

